2008 STRATEGIC PLAN

Environmental Management Department

			TIME FRAME	PROJECT LEAD			TOP PRIORITY GOALS (Not in priority order)	TIME FRAME	PROJECT LEAD
These .	BE ACTIVE IN ADDRESSING CLIMATE CHANGE	1.1 Understand the issues and identify what we can do as individuals/County entity	M	All		EXPERIMENT, VERIFY, THEN LEAD WITH TECHNOLOGY	5.1 Implement tablet inspections and wire- less capabilities	s	All
		1.2 Within programs, identify opportunities and incorporate into activities	s	All	HAL		5.2 Plan and utilize remote sensing to ac- complish Department goals	L	EH
	STRATEGIC DIRECTION	1.3 Track and report accomplishments to encourage others	S	All		STRATEGIC 5	5.3 Increase use of website technologies in all activities	м	All
	PROTECT SACRAMENTO COUNTY WATER RESOURCES	2.1 Pursue local delegation of regulatory programs by State	S	All		DIRECTION)			
		2.2 Provide highest priority regulatory oversight for the cleanup of properties impacted by releases of contaminants in order to protect water resources	S	HM WP		USE AND ACCESS DATA TO STRENGTHEN EMD PROGRAMS AND MAKE STRATEGIC DECISIONS	6.1 Utilize data to identify training needs, both internal/external6.2 Improve on accomplishing performance	s M	All
		 2.3 Ensure proper construction, repair, and destruction of wells in order to protect water resources 	L	WP			measures using tracking mechanisms		
	STRATEGIC 🤿	2.4 Reduce the amount of stormwater pol- lutants that enter our local waterways	M	All		STRATEGIC 6			
	DIRECTION Z	2.5 Promote safe use of reclaimed water	S	WP	0/8 10	WORK WITH PARTNERS TO ACCOMPLISH MANDATES	7.1 Form meaningful industry/governmental workgroups	s	All
	ACHIEVE DISASTER PREPAREDNESS	3.1 Develop major disaster response plan	M	All	2.4		7.2 Identify common goals with partners	M	All
							7.3 Be active in associations, industry groups	M	All
		3.2 Prepare for personal home response to major disasters	S	All			7.4 Identify future regulatory needs compatible with EMD capabilities and pursue implementation	M	All
	STRATEGIC 3				Mar H	strategic 7	7.5 Establish authority that increases gov- ernment efficiency	M	All
	MAXIMIZE TRAINING TO ADDRESS OUR MISSION AND	4.1 Identify a Department Training Coordi- nator	s	AD	and the second se	BUILD IMAGE AND IDENTITY AS THE COUNTY ENVIRONMEN-	8.1 Publish, speak and be recognized for pro-	M	All
	FUTURE OPPORTUNITIES	4.2 Plan and implement cross-program training opportunities	M	All	CONDITIONAL PASS	TAL PUBLIC HEALTH RESOURCE	gram accomplishments		
		4.3 Identify critical staff retention mecha- nisms	S	All	PASS		8.2 Promote staff and team membership as a part of EMD	M	All
	STRATEGIC 4	4.4 Become more efficient by finding ways to accomplish more with fewer resources	м	All		STRATEGIC 8	8.3 Pursue public outreach	м	All

TIMEFRAME (SHORT = 1-2 YEARS) (MEDIUM = 3-5 YEARS) (LONG = 6-10 YEARS)

PROJECT LEAD (AD = ADMINISTRATION) (EH = ENVIRONMENTAL HEALTH) (HM = HAZARDOUS MATERIALS) (WP = WATER PROTECTION) (ALL = EMD EXECUTIVE STAFF)

LEGEND



HOW WE GOT HERE AND WHY

The Sacramento County Environmental Management Department (EMD) was created as a freestanding department in 1988 as a result of recommendations from City and County advisory bodies. Initial operating divisions of EMD included Air Quality, Environmental Health and Hazardous Materials. In the mid-nineties, the Sacramento Air Quality Management District separated from EMD and County government. In 2009, in response to County budget issues, EMD reduced administrative overhead by merging the Hazardous Materials Division and Water Protection Division to form the Environmental Compliance Division.

EMD program authority is primarily derived from the California Health & Safety Code and the California Public Resources Code. EMD is delegated by numerous State agencies to regulate diverse environmental programs. EMD is advised by a variety of industry work groups and the Sacramento Environmental Commission. The Commission is comprised of talented appointees from local incorporated City and County governments.

The Department's vision is to promote a healthy and safe environment for all who live, work, and visit Sacramento County. EMD's mission is to protect public health and the environment by ensuring compliance with environmental laws. In order to achieve compliance, EMD provides Sacramento County businesses and residents with outreach, education, training, inspection and enforcement.

EMD is proactive, hosting a variety of regular educational and training events. The Department is committed to improving the consumer's "right to know." Efforts include web-based information distribution and innovative communication tools like the food inspection color coded placards used by Environmental Health to give visual evidence of an establishment's inspection status to patrons.

In 1997, Sacramento County began the formal process of establishing a County-wide strategic plan – a framework for establishing meaningful strategic goals in support of its major plan components. In 2006, the Board of Supervisors adopted twenty-two strategic objectives. Some of the objectives that specifically apply to EMD are:

- Minimize injury and property loss caused by emergencies and natural disasters.
- Keep citizens safe from environmental hazards. ("Environmental hazards" include environmental protection and environmental health.)
- Keep residents healthy and free from preventable disease.
- Achieve a high degree of public and user satisfaction with the quality, timeliness of response, and coordination of County health and safety services.

In 2007, aligned with the County Strategic Plan and in service of these County strategic objectives, EMD began development of its formal strategic plan. In December of 2007, EMD held a visioning conference attended by industry, staff, and state and local government leaders who helped shape a thirty-year vision of EMD's future. The conference was facilitated by the California State University Sacramento Center for Collaborative Policy. This shorter term five-year strategic plan is the result of that visioning process.

Within this visioning process, water was identified as the primary resource impacted by global climate change within our County.

EMD is an environmental public health regulatory department. Our Environmental Specialists regulate over 30,000 businesses in both the incorporated cities and unincorporated areas of Sacramento County. We incorporate the values of education, training, inspection and enforcement in helping businesses and citizens comply with the laws that pertain to consumer protection, hazardous materials and water protection.

EMD activities are fee and grant supported, with no reliance on the General Fund. Supported by a small and effective staff of administrative professionals, our programs include:

ENVIRONMENTAL COMPLIANCE DIVISION

Hazardous Material programs have regulatory responsibility for implementation of the following programs; hazardous waste generators, hazardous materials business plans, underground and aboveground storage tanks, California Accidental Release Prevention, solid waste facilities, medical waste facilities, land use issues involving hazardous substances, illegal dumping complaints, waste tire generators, Sacramento Regional Solid Waste Authority (SWA) Business Recycling, SWA solid waste hauler enforcement, and the Department's HazMat Incident Response Team.

Water Protection programs regulate stormwater compliance, small public water systems, cross connection control, recycled water, onsite sewage treatment systems and sewage haulers, land use evaluations (water/wastes), well construction/destruction, toxic site cleanup, property/environmental evaluations and most recently added abandoned wells.

ENVIRONMENTAL HEALTH DIVISION

Environmental Health regulates food protection, recreational health (public pools/spas), tattoo/body art, smoking control, construction plan review, noise (ambient/mechanical), farm labor camps, detention facilities, child lead illness investigations, and tobacco retailers. EMD will remain committed to a vigilant examination of this plan to ensure it remains relevant in response to inevitable change, and that it continues to represent effective and sensible use of public funds and resources in service of our mission.

We welcome, and would greatly appreciate your comments and suggestions. Our contact information can be found to the right of this text, and includes our mailing, email, and website addresses. County of Sacramento Board of Supervisors Roger Dickinson, District 1 Jimmie Yee, District 2 Susan Peters, District 3 Roberta MacGlashan, District 4 Don Nottoli,

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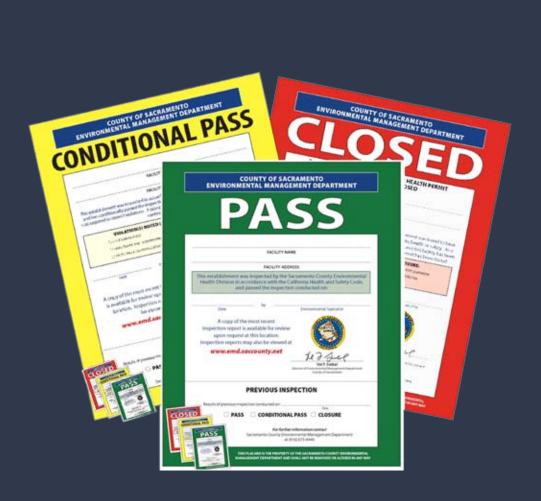
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ENVIRONMENTAL MANAGEMENT DEPARTMENT

2008 STRATEGIC PLAN





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